

LALC Training Bulletin—November 2025



Welcome to our monthly training bulletin.

Please share this with your councillors and other staff.

What's New This Month?

Chair's Workshop—see page 2
Parkinson Partnership (new dates) - see pages 4—7
Breakthrough Communications (new dates) - see pages 8—11
RPII Routine Inspections (options with or without exam) - see page 16
CiLCA Day 3—see page 17



Picking up contact information when booking places

If you have set your councillors up on the portal, you can now select their details from a drop-down list when booking a place on one of our courses. If you do not have your councillors set up, the drop-down list will be blank and you will have to type their details in manually. Please ensure that the email address is correct, otherwise they will not receive the automated email reminders.

Free Worknest webinars

Worknest offer a number of FREE H&S webinars. Look out for the eNews for more details.

ACAS free e-Learning

ACAS offer various FREE e-Learning on assorted topics.

Check out their website for more details: https://elearning.acas.org.uk/

Internal Audit

LALC can offer an Internal Audit service for its councils. This will consist of a mid-year audit to go through your governance in depth, and a light-touch audit at year-end enabling you to confidently sign off the AGAR. When you request an audit, we'll contact you to discuss what you need, agree the terms of service with you and then put you in touch with your internal auditor.

All our internal auditors are experienced clerks who will follow the guidance and process as per the Practitioners' Guide (Section 4—Best practice guidance for internal audit).

Contact us

Office: 01673 866596 Mobile 1: (Katrina) 07422 963475 Mobile 2: (Andrew) 07549 019842

Course	Description	Date(s)	Location
Councillor Induction & Refresher	Aimed at councillors with or without any experience, covering:The role of the council and councillors	11th November 18:00—21:00 20th January 18:00—21:00	Zoom
	 Legal obligations and the employer role Finance Risk management Code of conduct Declarations of interest Community engagement Transparency code obligations 	3rd March 18:00—21:00	
Chair's Workshop	 Ideal for council and committee Chairs and Vice Chairs, covering: Skills required Managing meetings Working with the Clerk, other councillors and officers Planning for success Understanding your Standing Orders, Financial Regulations and Code of Conduct Accountability Community engagement 	4th December 18:00—21:00	Zoom

Check out the Chris Moses podcasts produced as part of the Civility & Respect project



Podcast #1 — **Building an effective personnel committee**: Chris explains the importance of ensuring local councils have an effective personnel committee, what the responsibilities of the committee are and gives an overview of the critical issues.

https://www.youtube.com/watch?v=QXhfwMoVJ1g

Podcast #2 — **Recruitment:** Chris covers the critical considerations for councils about recruitment.

https://www.youtube.com/watch?v=DOMDep nWJU

Podcast #3 — **Handling grievances:** Chris covers the critical considerations for councils about handling grievances. This is an introduction to the subject and should be viewed alongside current grievance policies.

https://www.youtube.com/watch?v=QPj4d8t2T1o

Podcast #4 — **Handling disciplinary situations:** Chris covers some of the critical considerations for councils about handling disciplinary situations. This is an introduction to the subject and should be viewed alongside current grievance policies.

https://www.youtube.com/watch?v=m64iq42W2Xo

Podcast #5 — **Appraisals:** Chris covers some of the critical considerations for councils about appraisals. This is an introduction to the subject.

https://www.youtube.com/watch?v=1XEUWe1YZgM

Podcast #6 — **Sickness and absence:** Chris covers some of the critical considerations for councils concerning sickness and absence management. This is an introduction to the subject. https://www.youtube.com/watch?v=I6PVMOW1dmE

Finance—delivered by:

All sessions held via Zoom 10:00—11:40am unless otherwise specified*



Course	Description	Date(s)
VAT for VAT registered councils	For clerks, finance staff and councillors from councils that are VAT registered, who wish to develop their knowledge. This session explains when and how VAT registered local councils charge VAT, when they can reclaim it and when they can't. Essential for any council contemplating	Awaiting new dates
	major building projects.	
Finance for Councillors	This session is for councillors only and is designed to give them a greater understanding of their duties with regard to the council's finances. Topics include: Roles and responsibilities; setting a budget and precept; Financial control; The Annual Governance & Accountability Return; Internal and external audit; How VAT applies to local councils	4th November, 18:30 25th November, 10:00 11th December, 10:00 29th January, 18:30 10th February, 10:00
New clerk's finance	This session is for inexperienced clerks in their first few months and is designed to give them an overview of a council's year, along with a basic understanding of the RFO's role. Topics include: Roles and responsibilities; Setting a budget and precept; Internal control; The Annual Governance & Accountability Return; Internal and external audit.	4th November, 10:00 16th December, 10:00 27th January, 10:00 3rd March, 10:00
VAT—Partial exemption	For clerks, finance staff and councillors of councils that lease or hire out land and buildings such as village halls, community centres, meeting rooms, sports facilities or markets, who need to understand when their council is at risk of not being able to reclaim VAT. Essential for any council contemplating major building projects, or incurring significant expenditure on running these facilities. Intended for those who already understand the rules of VAT and need to work out whether their council can reclaim VAT in relation to its use of land.	22nd January, 10:00 14th April, 10:00 2nd July, 10:00

Contact LALC to book Parkinson Partnership training—these cannot be booked via the LALC website

Finance—delivered by:

All sessions held via Zoom 10:00—11:30am unless otherwise specified*



Course	Description	Date(s)
Introduction to VAT (VAT for unregistered councils - VAT126)	For clerks, finance staff and councillors from councils that are not VAT registered, but reclaim VAT using Form VAT126. This session explains how VAT affects local councils. Essential for any council contemplating major building projects. Topics include: How VAT law applies to local councils Where to find the law and guidance	11th November, 10:00 4th December, 10:00 20th January, 10:00 26th February, 10:00 24th March, 10:00 16th April, 10:00
	 Where to find the law and guidance Business and non-business activities Understanding whether sales are taxable or exempt from VAT When a council must register for VAT When VAT can be reclaimed Partial exemption Reclaiming VAT when using grants and donations 	
Procurement	For anyone involved in procuring goods and services, preparing tenders or entering into contracts on behalf of local councils. This session introduces the new rules of the Procurement Act 2023, which will now come into force on 24 February 2025 and replaces the Public Contracts Regulations 2015.	27th November, 10:00 29th January, 10:00 24th February, 10:00 23rd April, 10:00
	 This session is an introduction to the basics of procurement for local councils: Inviting quotes Producing specifications and tender documentation Achieving competition and value for money Managing contracts. 	
Internal controls	This session give councillors and clerks an understanding of the need for internal controls and how they work, with practical examples and case studies.	10th December, 10:00 28th January, 10:00 4th March, 10:00
	Topics include: Roles and responsibilities Financial risks Purpose of internal controls Case studies Examples of controls Review of internal controls	

Contact LALC to book Parkinson Partnership training—these cannot be booked via the LALC website

Finance—delivered by:

All sessions held via Zoom 10:00—11:30am unless otherwise specified*



Course	Description	Date(s)
Budgeting	This session is aimed at officers of parish & town councils, who are involved in preparing and monitoring their council's budgets. Topics include: Setting a budget and precept Contingencies and reserves How the council tax base affects the budget	6th November, 10:00
	InflationBudget monitoring	
The role of internal audit	This session explains the role of the internal auditor in providing assurance to the council that it has sound financial controls.	19th November, 10:00 18th February, 10:00
	Topics include: Legislation and guidance Roles and responsibilities Internal controls How the council appoints an internal auditor Scope of internal audit Reviewing internal control Internal audit reports	
Year end and audit—councils over £25,000	This session is aimed at councils that spend between £25,000 and £200,000 a year and prepare simple accounts on a receipts and payments basis. It is also relevant for councils under £25,000 that choose not to exempt themselves from external audit, as well as for and councils that regularly spend over £200,000 and are already comfortable with preparing income and expenditure accounts.	Awaiting new dates
	Topics include: Closing the accounts Assets and borrowing Reviewing internal control Internal audit The Annual Return Electors rights Audit Publication requirements	

Finance—delivered by:

All sessions held via Zoom 10:00—11:30am unless otherwise specified*



Course	Description	Date(s)
Year end & transparency—councils under £25,000	For officers of councils that spend and receive less than £25,000 a year, who want to understand how to prepare and publish their council's Annual Governance & Accountability Return to comply with the Accounts & Audit Regulations, as well as publishing the information required by the Transparency Code for Smaller authorities. Topics include: Closing the accounts Exemption from external audit Internal audit Reviewing internal control The Annual Return Electors rights	Awaiting new dates
	Transparency and publication requirements	
Income & expenditure accounts (for larger councils)	For officers who want to understand how to prepare their council's Annual Governance & Accountability Return on an income and expenditure basis (mandatory for councils regularly spending over £200,000) and comply with the requirements of the audit process. This session explains how to convert receipts & payments accounts to income & expenditure accounts, how this affects the Annual Return and the timing of year-end activities and the audit process, enabling you to complete all the relevant steps correctly. Topics include: Closing the accounts Debtors and creditors Assets and borrowing Internal audit Reviewing internal control The Annual Return Electors rights Publication requirements	Awaiting new dates

Council Communications

All sessions held via Zoom. 1.5-2 hours.



£35 plus VAT.

Course	Description	Date(s)
Communicating with your community part 1: creating a communications strategy	Every local council should have a communications strategy, setting out its communications priorities, aims and goals. In this session, we will consider how your council could create an effective communication strategy, that is sustainable and supports your council. A strategy that considers your council's human and financial resources.	10th November, 9:30 2nd February, 10:00
Communicating with your community part 2: engaging with your community	This session will focus on putting your council's communication plan into action: how your council could connect with the community it represents. Considering the ways your council can communicate effectively and build conversations. Providing tools and techniques to start engaging and getting messages across.	5th January, 10:00 2nd March, 10:00
How councils can recruit a more diverse pool of local councillors	How can you find and encourage a more diverse pool of people to stand or be co-opted as town or parish councillors? It is increasingly hard to find people who are willing to put their names forward either at election time or to be co-opted. Explore effective ways councils and councillors can engage people, building up awareness and interest in the work of the council, in order to better promote and demystify the role of a councillor.	13th January, 9:30 5th March, 13:00
How councils can more effectively engage with young people in their communities	Councils often find it challenging to connect with young people. In this session, we will define "young people" and consider the issues important to them. Exploring effective ways to engage online and offline, we will also offer insights on forming partnerships with local youth organisations.	5th November, 11:00 5th February, 9:30
Dealing with difficult people and conversations in our local councils	Handling professional relationships within local councils is critical, but it can be tough dealing with challenging people and situations. This session discusses practical techniques for managing difficult conversations and situations.	6th November, 10:00 20th January, 10:00 4th February, 10:00
Boosting Your Council's Identity: How to Promote Your Council Effectively	Exploring what brand identity means for parish and town councils, why it matters, and how to create a clear and consistent identity that reflects your council's purpose and values. Introducing practical strategies for promoting your council through effective messaging, digital and traditional communication channels, and community engagement.	12th November, 9:30 3rd December, 13:00 10th February, 9:30

Book Breakthrough Communications training via:

https://breakthroughcomms.co.uk/calc-training-events/

Select 'Lincolnshire Association of Local Councils (LALC)' as the county association for billing purposes

Council Communications

All sessions held via Zoom. 1.5-2 hours.





Course	Description	Date(s)
Get the most from local and regional media	Local newspapers, magazines, regional TV, and radio offer local councils a way to communicate with residents. However, dealing with journalists and the media can be intimidating. In this session we will consider how to establish positive relationships with journalists. How to write impactful press releases. Ensure that your council gets regular and positive coverage in your local media.	25th November, 10:00 24th February, 9:30
Crisis communications for local councils	A crisis could strike at any point. Anything from flooding to a meeting going viral. There are many ways in which you could find yourself in the eye of the media storm. This session takes participants through the detail of preparing for any crisis. Passing on expert tips and guidance on being prepared. On the effective steps your council could take should the worst happen.	22nd January, 9:30
Social media part 1: Getting started with social media for local councils	Social media is a great tool for councils to use to improve their communication. In this session you will learn the basics and how to get started right. We will focus on creating a social media strategy and the basics of Facebook. Our goal is to share with you time-saving tools and techniques. Hopefully, this will help you and your council to be more confident using social media.	14th November, 9:30 11th February, 10:00
Social media part 2: Advanced social media strategies and tactics for local councils	Councils often use different social media platforms to connect with the community. This session explores a wide range of social media platforms. There will be a focus on how to get the most from key social media platforms. Exploring the ways of ensuring that social media supports your council to achieve its goals and aims. We will also introduce you to social media advertising.	18th November, 9:30 25th February, 10:00
Councillors training: Social media skills for parish and town councillors	It has never been more important for councillors to understand social media. In the session we will go through the confusing world of social media communications. It is designed for both social media users and those new to it. During the session you will learn where to focus your time and effort. We will point out the pitfalls. Consider difficult situations. Most importantly we will help you as a councillor to get the most from social media.	20th November, 18:30 2nd February, 18:30

Book Breakthrough Communications training via:

https://breakthroughcomms.co.uk/calc-training-events/

Council Communications

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Course	Description	Date(s)
Emotional intelligence and resilience in practice for clerks, councillors and officers	This a practical workshop to help you thrive in your council role. We provide council officers and councillors with an understanding of where our behaviour comes from, we consider what resilience means in the context of our council roles and how to build emotional intelligence. We'll explore council-focused scenarios and how best to respond to each of them.	8th January, 10:00 5th March, 10:00
Councillors training: Chairing council and public meetings effectively	The effective chairing of meetings is a good skill for a councillor to have. This session is for councillors that have been recently elected. It is also aimed at those wanting a refresher. During the session we will consider how to effectively prepare for meetings. How to get the most out of the meetings you chair and dealing with tricky situations.	19th January, 16:30 10th March, 18:30
Canva Part 1—Getting started	Canva is a design tool that can be used for free. It allows you to quickly create posters, newsletters, and other physical documents. You can also create images and videos for social media and websites. This session is for people who have never used Canva before. We will go through the basics and show you how to get the most out of the free version. Our goal is to get you started with Canva and to help your Council to communicate better.	7th January, 10:00 3rd March, 10:00
Canva Part 2—Advanced	During the session we will focus on the advanced features of Canva. This session is for experienced users of it. In part 2 of our Canva training we will show you how your Council can get more out of it. For instance, creating complex designs and a brand for your Council. We will also cover integrating Canva with social media. There will be a particular focus on creating social media videos and using the scheduling tools.	21st January, 10:00 18th March, 10:00

Book Breakthrough Communications training via:

https://breakthroughcomms.co.uk/calc-training-events/

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Council Communications

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£35 plus VAT.

Course	Description	Date(s)
Data Protection for councils Part 1: Foundations & theory	It is important that councils have the most up-to-date understanding of data protection legislation. They should also have a good grasp of their data protection obligations. This introductory session covers the theory and core principles of UK GDPR and other relevant legislation and explains what policies, practices and processes local councils need to have in place.	3rd November, 9:30 12th January, 9:30 26th January, 18:30 3rd February, 9:30 2nd March, 13:00
Data Protection for councils Part 2: Accountability and lawfulness	This session deep dives into how councils demonstrate accountability with UK GDPR, considering the different lawful bases for the processing of personal data. Also how to create the policies and documents required for local councils. We will explore the requirements of the published Privacy Notice, how to create Legitimate Interest Assessments and Data Protection Impact Assessments.	17th November, 9:30 19th January, 9:30 9th February, 10:30 10th February, 18:30 9th March, 13:00
Data Protection for councils Part 3: Data subject rights and information security	In this session we consider how to deal with data subject rights requests, including Subject Access Requests (SARs). We explore the steps to take to ensure you are compliant and consider what exemptions may apply. There is also an introduction to information security for local councils and what this means in practice.	5th December, 9:30 26th January, 9:30 19th February, 9:30 4th March, 18:30
Councillors training: Data protection training for parish and town councillors	This session clarifies a councillor's legal responsibilities to themself and the council. We will guide you on the right procedures and best practice. We will also Introduce Freedom of Information and the implications it has for councillors.	10th November, 18:30 8th December, 18:30 22nd January, 18:00 16th February, 18:00
Freedom of Information for local councils: obligations, procedures and exemptions	This course examines the obligations of local councils regarding Freedom of Information (FOI). We discuss the necessary policies and procedures. How your council could ensure awareness among officers and councillors about FOI. Consider the steps to follow when managing an FOI request including the use of exemptions.	12th December, 9:30 23rd January, 10:00

Book Breakthrough Communications training via:

https://breakthroughcomms.co.uk/calc-training-events/

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Sustainability & Climate Change

Organised by colleagues from Cambridgeshire & Peterborough ALC (CAPALC), this session will be delivered by Mike Deegan Consulting.

£35 (+VAT) per delegate

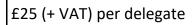






Description	Date	Venue
Adaptation measures for your Town or Parish Council.	13th November 10:00—12:00	Zoom Book your place via the LALC
This topic has never been more relevant, particularly as councils are urged to help adapt and mitigate the damaging effects of Climate Change.		portal as usual.
This session identifies practical changes and steps councils can realistically implement; to operate more sustainably and act as a catalyst for positive change within your community.		
 Participants will be taken through:- The current situation and issues in Cambridgeshire Accessible advice, support and funding Liaising and working in partnership with local groups Case studies of positive community action Energy efficiency and reducing your council's carbon footprint 		
Mike Deegan has over 20 years experience working with a charity and a decade as a councillor with his local parish council. His experience means he knows how to address relevant difficult situations to help find solutions and positive outcomes.		

Clerks Networking Day incorporating SLCC Lincolnshire branch AGM







Description	Date	Venue
Come along and network with fellow Clerks!	20th November	Bracebridge Heath
	9:30*—15:30	Community Hub & Library
The day incorporates the SLCC AGM,		Red Hall Farm Lane
workshops and guest speakers.	Please note:	London Road
	*9:30 for SLCC members	Bracebridge Heath Lincoln
Schedule for the day:	*10:00 for non	LN4 2LB
Serieudic for the day.	SLCC members	
9:30 Registration for SLCC members		
10:00 SLCC Lincolnshire Branch AGM		
10:00 Registration for non SLCC members		
10:30 Operation Bridge Briefing – by Mark		
Garthwaite, Emergency Planning & Business		
Continuity Officer, LFR		
11:30 Break		
11:40 Public Rights of Way – Peter Hinton, LCC		
13:00 Festive Buffet Lunch		
13.00 restive buriet Eurich		
14:00 LALC Pay & Recruitment Group,		
including an exercise looking at the Clerk's Job		
Description		
15:30 Close		
There is plenty of designated parking.		

Addressing the Biodiversity Crisis

Organised by colleagues from Cambridgeshire & Peterborough ALC (CAPALC), this session will be delivered by Mike Deegan Consulting.

£35 (+VAT) per delegate







Description	Date	Venue	
This topic has never been more relevant particularly as town and parish councils now have a duty to help tackle the growing biodiversity crisis.	27th November 10:00—12:00	Zoom Book your place via the LALC portal as usual.	
The session identifies the practical changes and steps councils can realistically implement; to make a genuine difference and help enhance wildlife within your community. The first part of this webinar will examine:			
 Complying with the new Biodiversity Duty Relevant national and county strategies/ policies 			
 The main focus will address the actions and opportunities available: Accessible advice, support and funding Liaising and working in partnership with local groups Examples of Biodiversity Action Plans Case studies of community action Managing land to enhance biodiversity Engaging and bringing your communities with you 			
Mike Deegan has over 20 years experience working with a charity and a decade as a councillor with his local parish council. His experience means he knows how to address relevant difficult situations to help find solutions and positive outcomes.			

RPII Operational Inspector & Maintenance

£215 + VAT per delegate (for the 2 days). Plus £285 if the delegate wishes to take the exam.

Delegates not taking the exam can obtain a hard copy Certificate of Attendance for £10 or PDF copy for £3.50



Description	Date	Venue
Lunch and refreshments are included on both	24th & 25th	North Hykeham Town
days.	March 2026	Council
	9:30—16:30	Civic Offices
This two day course is aimed at people who		Fen Lane
are responsible for the operational (monthly/		North Hykeham
quarterly) inspections and those in a		LN6 8UZ
supervisory or maintenance role.		
	This event is now	
Covering:	FULLY BOOKED.	
Introduction to safety		
The importance of play to children and	Please contact	
child development	LALC to be put on	
 Playground accidents, types, severity and 	the cancellation	
reasons	list or to register	
The legal framework for playgrounds and	your interest for a	
inspectors; negligence etc.	future event. (This	
Status Law applicable	will be subject to	
 Types and hierarchy of inspections 	a sufficient level	
Risk Assessment	of demand for the	
 Reporting and paperwork 	course to be	
 Inspection of specific play items and 	viable).	
surfacing		
Checking of maintenance and other		
playground actions taken		
Common faults with standard play items		
How to inspect, including approaches and		
ancillary items		
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	1	

RPII Routine Inspections

With exam: £260 + VAT Without exam: £110 + VAT $\langle \langle \rangle$

Delegates not taking the exam can obtain a hard copy Certificate of Attendance for £10 or

PDF copy for £3.50



Description	Date	Venue
This is a one day course.	24th June 2026	Washingborough Sports
•	9:30—16:30	Pavilion
The first date (24th June) includes the Register	Training plus	Washingborough Playing
of Play Inspectors International (RPII) exam for	exam	Fields
Routine Inspections. (RPII charge is included	This event is now	Washingborough
for the exam).	FULLY BOOKED.	LN4 1AB
	Please contact	
The qualification for RPII Routine inspector	LALC to be put on	
level would qualify the delegate to conduct	the cancellation	
daily/weekly inspections on playground	list.	
equipment; this could be for their own sites or		
for other sites. There is no conflict of	OR	
interest.		
	25th June 2026	
Should you wish to book the RPII Routine	9:30—16:30	
inspectors course WITHOUT the exam, please	Training only—no	
book on the second date (25th June).	exam	
	PLACES	
Syllabus:	AVAILABLE	
The benefits of play		
Injuries occurring on playgrounds		
 Legal responsibilities 		
 Inspection techniques for basic equipment 		
types		
The inspection procedures of their verifying		
employer		
Attendees should wear suitable footwear and		
clothing for the practical inspections.		
and the first makes make		

Courses delivered directly by LALC or partners

CiLCA RECOGNISED TRAINER Fee Description Date(s) Location Introductory session available for candidates to Awaiting new Introductory LALC Office decide whether they are ready to pursue this date session is free Dunholme Old qualification. To obtain CiLCA it is advisable that School you have at least 12-months' experience of local Market Rasen Road government procedures. This is a Level 3 Dunholme qualification equivalent to A' Level standard and LN2 3QR you will need approximately 200 hours to complete your portfolio. £300 plus VAT To attend the formal CiLCA training sessions (below), the LALC fee applies. This fee (Plus £13 per includes 6-months' mentoring. day to cover lunch and refreshments, if face to face) When you are ready to register for the CiLCA £450 (no VAT)

FTF sessions are held at the LALC Office: Dunholme Old School, Market Rasen Road, Dunholme, LN2 3QR

CiLCA Day 1 (FTF): LO1—LO10 Aimed at those already registered and intending to complete the current portfolio (by 31st December 2026).	
CiLCA Day 2 (FTF): LO11—LO20 Aimed at those already registered and intending to complete the current portfolio (by 31st December 2026).	
CiLCA Day 3 (FTF/remote): LO21—LO30	12 November 2025

Remote sessions are all held via Zoom

qualification, the SLCC fee will apply. (Payable

direct to SLCC).

CiLCA Day 1 (Remote):	Awaiting new dates
CiLCA Day 2 (Remote):	Awaiting new dates
CiLCA Day 3 (Remote):	Awaiting new dates
CiLCA Day 4 (Remote):	Awaiting new dates
CiLCA Day 5 (Remote):	Awaiting new dates

Offerings from LALC partners

Dispute Resolution Programme

Personnel
Advice &
Solutions Ltd

(Chris Moses)

Personnel Advice & Solutions Ltd has produced a Dispute Resolution Programme aimed at councils struggling with employment issues. The purpose of the programme is to help councillors understand their role as employers, the employment laws that affect how they carry out that role, and practical steps to address employment disputes. The programme consists of three separate 30 minute Zoom recordings that can be sent to the council, and then distributed to all councillors for them to watch in their own time.

For further details contact p.d.solutions@zen.co.uk

Module	Description	Fee
1—Awareness	Helps councillors and employees understand their role as employers and managers and understand what they can and cannot do. It explains the unique working environment that makes town and parish Councils very different from other employers, and how that environment is prone to disputes.	£150 plus VAT
2—Legal issues	Explains what a Council's legal obligations are, the need to comply with statutory guidelines, and the current legal framework that determines how disputes can be addressed in town and parish councils. It addresses: The causes of conflict and disputes; What legal action can be taken against councils and councillors who mismanage employee disputes; Understanding the ACAS Guidelines and requirements of the Localism Act 2011 for resolving employee disputes and Code of Conduct complaints.	£150 plus VAT
3—Practical issues	Helps Councils to work within the spirit of the ACAS Guidelines to resolve disputes between councillors and employees, as well as fully comply with all of their legal obligations. It discusses various informal options to resolve the problem. Plus if the matter has to be submitted to the Monitoring Officer, it helps Councils to effectively support employees through that process. Including: The importance of employment procedures that are fair and transparent, right for small organisations and understood by all parties, as required by the ACAS Guidelines; Understanding the difference between a Grievance and a Code of Conduct complaint; Steps to support an employee whose health is affected by a dispute; Supporting an employee to make a balanced, evidenced and professional complaint to the Monitoring Officer, if necessary and appropriate.	£150 plus VAT
Ad-hoc Zoom session	We can also conduct a Zoom meeting (30 – 60 minutes), with Councils to discuss the points covered by these modules.	£250 plus VAT

Courses delivered directly by LALC or partners

eLearning - delivered by	<u>':</u>	oimblo	
£25 plus VAT per course.		nimble	
Essential Skills			
Course	Description		
Anti-bribery essentials	and advice on stayir you should be able Define bribery Understand the Recognise what Know the six pr	 Understand the Bribery Act 2010 and the penalties for breaking the law Recognise what constitutes a crime under the Bribery Act Know the six principles organisations should follow when designing their bribery policies and procedures 	
Anti-money laundering essentials	identify and prevent be able to: Describe what they cove Explain how to	 Describe what money laundering is and how it is done Understand UK legislation and regulations regarding money laundering and what they cover Explain how to prevent money laundering Recognise the consequences of non-compliance with anti-money laundering 	
Customer service essentials	 This course showcases effective communication with customers, arms you with a 'customer service toolkit', and explores managing complaints using the customer complaint resolution cycle. By the end of this course you should be able to: Understand the principles of customer loyalty and how to build it through your interactions Communicate more persuasively and effectively via the phone, video calls, face to face, and in writing Provide a better level of customer service by using your customer service skills 'toolkit' Understand the customer complaint resolution cycle and how to deal with common customer service challenges 		
Data Protection essentials	training for anyone this course, you sho Recognise why and society as a Understand relipenalties for br Work with inforprinciples and i	fair and effective data management is important to individuals a whole evant data protections legislation and regulations, along with the	

Contact LALC to book Nimble eLearning—these cannot be booked via the LALC website

eLearning - delivered by	oimble®	
£25 plus VAT per course.	nimble	
Essential Skills		
Course	Description	
Display Screen Equipment (DSE) workstation assessment essentials	This course addresses the health and safety requirements of DSE and advises on posture and safe working techniques. You will learn how to complete your own DSE risk assessment that you can provide to your employer. By the end of this course, you should be able to: • Understand the importance of DSE workstation assessment • Identify whether you are a high, medium or low-risk user • Recognise the effects of poor posture • Adjust your posture so that you have a good posture while working • Adjust your workstation to suit you • Carry out a DSE risk assessment	
Environmental awareness essentials	This course addresses the environmental crisis and looks at what businesses can do to reduce their impact on climate change and other pressing environmental issues. By the end of this course, you should be able to: Recognise the benefits of a greener approach to your working practices Know how positive action in the workplace can make a difference to our environment Take steps to reduce the negative impact your workplace can have on the environment Make waste management choices that are better for the planet	
Equality, diversity and inclusion essentials	 This course addresses threats to equality such as discrimination, harassment and victimisation, and looks at how you can promote fairness, diversity and inclusion at work. By the end of this course, you should be able to: Understand what is meant by 'equality', 'diversity' and 'inclusion', and recognise how they benefit us Identify who is protected by the Equality Act, and explain what happens if their rights are compromised Recognise discrimination and other unfair practices in the workplace and know how to act on them Understand what you can do yourself to promote equality, diversity and inclusion 	
Fire safety essentials	This course highlights the essentials of fire safety awareness in the office environment and when working from home. It explores best practice fire safety procedures and provides an overview of the equipment required under fire safety regulations. By the end of this course, you should be able to: • Understand employers' responsibilities under fire safety law • Prevent fires by using the fire triangle theory • Identify fire safety signs and appreciate the importance of knowing where they are in your workplace • Identify fire safety equipment and understand how it should be used • Recognise the need to periodically check fire safety procedures • Carry out the fire safety procedures in place for your organisation	

Courses delivered directly by LALC or partners

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£25 plus VAT per course.	1 10 . 0010	
Essential Skills		
Course	Description	
Freedom of information essentials	 This course addresses the essentials of the Freedom of Information Act, highlighting who it applies to and how to handle and respond to different types of requests for information. By the end of this course, you should be able to: Recognise when and where the main provisions of the Freedom of Information Act apply Understand the types of information that will be shared in an organisation's publication scheme Make or handle requests for information in an appropriate way Understand the rights of individuals under the Act and the consequences of not complying with the legislation 	
Health and safety essentials	 This course provides an understanding of potential health and safety issues at work, the legislation surrounding it, and how to improve safety in your workplace. By the end of this course, you should be able to: Recognise what health and safety is important for individuals, employers and society as a whole Understand the frameworks of health and safety legislation Recognise the responsibilities your employer has for your health and safety Use a range of health and safety techniques and good practice to help keep yourself safe at work (and beyond) 	
Home working essentials	This course offers guidance on effective home working, and covers workspace set-up, safety at home, communicating remotely, and maintaining productivity. By the end of this course, you should be able to: Recognise the characteristics of an effective home working environment Develop and maintain safe home working behaviours Maintain effective information security and data protection practices Understand the important of good communication when working remotely Identify practical strategies to increase your productivity Recognise the importance of looking after your mental health and wellbeing	
Human factors essentials	This course explores the role and impact of human error in the workplace. You'll learn how to manage common 'error traps' and understand which Human Performance (HuP) tools you can use to mitigate error traps that can't be removed. By the end of this course, you should be able to: Understand the main types of errors that humans make Identify key workplace error traps in order to remove or manage them Recognise which Human Performance (HuP) tools can be used to mitigate error traps that can's be removed	

Contact LALC to book Nimble eLearning —these cannot be booked via the LALC website

Courses delivered directly by LALC or partners

eLearning - delivered by	•		
£25 plus VAT per course.		nimble	
Essential Skills			
Course	Description		
Information security awareness essentials	This course addresses the different threats to an organisation's information security and explores best practices for keeping data safe, whenever and wherever you work. By the end of this course, you should be able to: Recognise why information security is essential to organisations Identify secure working practices to safeguard company data Protect information when working remotely and on mobile devise Improve your awareness of online risks and how to stay safe on the internet Respond to and report information security issues		
Manual handling essentials	or lifting tasks, and the end of this cour Recognise the part of the Appreciate the Assess a range Plan moving an Use safer technical	 Appreciate the importance of keeping yourself and colleagues safe from risk Assess a range of manual handling factors and take steps to reduce risks Plan moving and lifting tasks more effectively 	
Menopause essentials	This course helps you become more 'menopause aware' and overcomes the stigma. Menopause symptoms affect 75% of all women and yet there's still a widespread lack of understanding and reluctance to talk about it. It will help you recognise symptoms and understand the impact menopause can have on you and your workplace. By the end of this course, you should be able to: Recognise how menopause affects women in different ways Take steps to create a more supportive workplace for those experiencing menopause		
Modern slavery essentials	might suggest a vulus should be able to:	e measures available to punish perpetrators and support	

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£25 plus VAT per course.		
Essential Skills		
Course	Description	
Personal safety essentials	This course seeks to improve personal safety awareness and provides tips and advice on how to keep yourself at work, at home, in public places and while travelling. By the end of this course, you should be able to: Recognise the importance of confidence and preparation in staying safe Understand how reducing 'opportunity' for criminals increases safety Avoid situations and environments that may place you at greater risk Practice safe behaviours at work, home, in public, and while travelling Know what to do if you feel unwell or become a victim of crime	
Stress management essentials	This course explains what stress is, looks at ways to reduce stress and offers coping strategies to better manage stress levels. By the end of this course, your should be able to: Understand and identify stress and why it can be detrimental for you Identify stress and stressors in yourself and others Reduce your exposure to stress Develop your own Wellness Action Plan Implement coping strategies in your work and personal life	
Team leadership essentials	This course explores what it means to be an effective team leader by examining leadership styles and the essential skills required to get a team to thrive under your directions. By the end of this course, you should be able to: Understand your own leadership style Apply your knowledge of leadership styles in different situations Know how to build relationships and engage your team members Identify and employ effective team leadership skills and techniques	
Time management essentials	This course will help you claim back control of your time with easy-to-implement techniques that will help you better manager and organise your daily workload, making you more productive in your role and, by default, everyday life. By the end of this course, you should be able to: Understand why good time management is important Recognise common challenges to effective time management Apply techniques to improve your own time management skills	
Working at height essentials	law. It demonstrate the Working at Heig and follow best pracyou should be able to Recall which type Recognise your Height Regulation Identify risks markets.	identify activities that are classed as work at height under the s how employers and employees need to work together under the Regulations (2005) to implement safety measures, assess risks citice for any work performed at height. By the end of this course, to: pe of activities classify as 'work at height' (WaH) employer's and your own responsibilities under the Work at ons 2005 (WaH) ost commonly associated with working at height roach to performing work at height s and leaning ladders safely

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Course	Description	
COSHH Essentials	 Every year, thousands of workers suffer from illnesses caused by hazardous substances in the workplace. By the end of this course, learners should be able to: Explain what COSHH is and why it's important in the workplace Identify and interpret the hazard symbols used in COSHH Recognise hazardous substances you might encounter at work and understand their risks to your health Use control measures and safe handling to minimise your exposure to hazardous substances 	
Infection Control Essentials	This course covers the fundamentals of how to slow the spread of those harmful microbes which can make us unwell. T he online learning is aimed at anyone who might come into contact with infections during their work. Reducing the spread of everyday illnesses is desirable for everyone. We all want fewer periods of illness and less risk of passing infection on to others!	
Unconscious Bias Essentials	Have you ever jumped to the wrong conclusion or misjudged someone you just met? We all do it, with just about everyone we come across. We make snap judgements about people based on the very little information we know about them. And mostly, we do it without even knowing. Our unconscious biases can have a big influence on how we feel about people and affect the decisions we make every day. Because these biases are often rooted in inaccurate or incomplete information, they can lead to unfair assumptions and poor decision-making, without us realising. This course aims to increase your awareness of unconscious bias and give practical tips on how you can reduce the effect it has on your decisions, attitudes and behaviour.	

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Local (parish and town) council courses		
Course	Description	
Introduction to local councils	and is suitable for n activities to help yo end of this course, y • Understand the • Identify the cou • Appreciate how • Identify the prii • Recognise the o	reloped by Warwickshire Association of Local Councils (WALC) ew councillors and council officers. It includes a range of u develop your knowledge of parish and town councils. By the you should be able to: e role of the local councillor uncil's purpose of decision are made nciples of public life council's legal context w the council manages its money
Introduction to planning for local councils	This course was developed by Warwickshire Association of Local Councils (WALC) and is suitable for new councillors and council officers. It includes a range of activities to help you develop your knowledge of parish and town councils. By the end of this course, you should know: What is planning? Role of the Parish Council What is controlled by planning Types of planning applications Material & non-material considerations The parish council recommendation Planning conditions Developer contributions	
Understanding precepts	This course was developed by Warwickshire Association of Local Councils (WALC) and is suitable for councillors, clerks and other officers who may be new to the role or would like information on what the precept is and how it works for the council. By the end of this course, you should know: What a precept is and how a Parish Council receives it What a Parish Council needs to do in preparation for setting it How a Parish Council can justify the money it seeks Who should be consulted	

eLearning - delivered by:		
£25 plus VAT per course.		nimble
Local (parish and town) council courses		
Course	Description	
First Aid essentials	This course covers first aid provisions in low-risk workplaces. It provides top-line guidance on how employees can deal with some common accident and medical emergency scenarios.	
	 By the end of this course, you should be able to: Identify first aid support measures available in your workplace Call for an ambulance and be prepared for the questions they'll ask Recognise common medical emergencies and injuries that could occur in a lowrisk workplace Apply basic first aid principles if someone becomes suddenly ill or injured at work 	
Mental Health essentials	This course aims to provide you with everyday tools to help you manage your mental well-being and become a more supportive and compassionate colleague. By the end of this course, you should be able to: Use the mental health continuum to assess your wellbeing and communicate how you're feeling Use the five steps to wellbeing and circle of influence to help improve your wellbeing Spot some of the signs of poor mental health in others Take steps to create a more supportive workplace environment	
Neurodiversity at work essentials	This course explores how we can create a more neuro-inclusive culture at work. It highlights the benefits of neurodiverse teams, and highlights workplace challenges and reasonable adjustments that can be made to support neurodiverse employees. By the end of this course, you should be able to: Explain what is meant by the term neurodiverse Recognise the benefits of neurodiversity at work Identify how a typical work environment could significantly impact a neurodiverse employee's daily life Support and implement small adjustments that could benefit neurodiverse employees in your workplace	
Working with volunteers essentials	This course covers the essentials of effective volunteer management, including key legal considerations and different approaches to working with volunteers successfully. By the end of this course, you should be able to: Identify the key differences between volunteers and paid staff Describe the primary legal considerations when working with volunteers Apply effective strategies to help support and manage your volunteers Recognise the importance of valuing and developing your volunteers	

eLearning - delivered by: £25 plus VAT per course.		nimble
Local (parish and town) council courses		
Course	Description	
Cyber security awareness: Basic	This course, developed by cyber security specialists Cyber Security Associates, is designed to give better insight into the day-to-day cyber challenges. Providing practical advice on safeguarding company and personal information at work and home and offering techniques for identifying potential or actual cyber-attacks. By the end of this course, you should be able to: Understand that cyber is more than just IT Understand the concept of the Internet of Things Have a better understanding of how data protection laws are changing Explain the key differences between the outside and inside cyber threats and what constitutes these types of threats Understand the importance of passwords and their security in defending information against a cyber threat Understand what makes up your digital footprint and how it can be used as a means of attack Remember ways to control and manage your digital footprint Identify ways to stay cyber safe while at work, at home and working on the move Know what to do if any of your accounts are compromised or hacked	
Cyber security awareness: Password management	This course, developed by cyber security specialists Cyber Security Associates, is designed to provide clear and concise guidance on using passwords and other protection methods to keep your information and data safe and secure. By the end of this course, you should be able to: Understand the definition of a password and where it originated from Be able to recognise what both common and vulnerable passwords would look like Differentiate between a password and a passphrase Understand how passwords can be attacked and breached Identify that there are various other security measures in place to protect your password	

eLearning - delivered by: £25 plus VAT per course.		nimble
Local (parish and town) council courses		
Course	Description	
Cyber security awareness: Phishing	 This course, developed by cyber security specialists Cyber Security Associates, is designed to enhance knowledge of one of the fastest-growing cyber attack methods: phishing. Useful for anyone who works with digital devices and provides details of information security threats, attack methods, and tips and techniques on safeguarding. By the end of this course, you should be able to: Understand the definition and different types of phishing Explain why phishing attacks are used and how your digital footprint can be exploited for these attacks and social engineering purposes Examine the rise of cybercrime and why phishing continues to be a key tool and technique for attacks Understand the different types of phishing attacks and how the complexity of each one can be completely different Know the best way to respond to phishing attacks when at work and home 	
Cyber security awareness: Video conferencing	This course, developed by cyber security specialists Cyber Security Associates, is designed to examine the different methods of videoconferencing and the processes and technology that can be used to protect these services. By the end of this course, you should be able to: Appreciate the history and evolution of video conferencing Understand the hardware and software used for video conferencing Understand the different types of threats and attacks against video conferencing platforms Know how to stay cyber safe when setting up and using your video conferencing platform Understand the measures to keep your meetings secure	

Courses delivered directly by LALC or partners

eLearning - delivered by: £25 plus VAT per course.		nimble	
Course	Description		
Standards in public life Civility & Respect IN COLABORATION WITH SLCC, MALE, OWN, COUNTY ASSOCIATIONS	This module is primarily designed to support those elected or co-opted and/or working in local councils, to understand the principles of conduct expected of all councillors. Information is based upon national model code of conduct produced by The Local Government Association but recognises that councillors must abide by your own council's code of conduct, and so also provides some generic support for those wishing to better understand the behaviours expected of all councillors.		
Respectful and positive social media for councils and councillors Civility & Respect IN COLLABORATION WITH SLICE, DAVIL, COWN, COUNTY ASSOCIATIONS	This introductory module from Breakthrough Communications will consider the opportunities and risks associated with social media from a civility and respect perspective. It will explore a range of proactive and pre-emptive strategies councils and councillors can put in place to set themselves up for success. It will explore what to do if things go wrong and how to manage a range of scenarios from trolling to harassment and what practical steps you can take,		
Leadership in challenging situations for councils and councillors Civility 8 Respect	This introductory module from Breakthrough Communications will consider different leadership styles in the context of your role at the council, exploring which styles we personally 'default' to and which styles can work effectively for different situations. It will also discover how to build, support and get the most from an effective and motivated team.		
An introduction to emotional Intelligence and personal resilience Civility & Respect NI COLLABORATION WITH SLCC, NALC, COVA, COUNTY ASSOCIATIONS	This introductory module from Breakthrough Communications will develop a better understanding of where our behaviour comes from and will consider what emotional intelligence and resilience means for us in the context of our roles within the council. There will be opportunities to explore role-focussed scenarios and consider how we might respond to them. It will also explore strategies to deal with and manage a range of situations.		

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Course	Description	
An introduction to changing behaviours Civility 8 Respect N COLLABORATION WITH SLCC, NALC, COVEN, COUNTY ASSOCIATIONS	Best-selling author and leading authority on resilience and behavioural agility, Liggy Webb, teaches us how we can rewire our brains to form new neural connections, freeing ourselves from pre-learnt behaviours to bring about positive change. By the end of this course, you should be able to: Be aware of how habits and behaviours form Understand the psychological habit loop Identify and focus on what you want to change Set yourself an action plan to make positive behavioural changes	
An introduction to resilience Civility 8 Respect N COLABORATION WITH SLCC, MALC, CHAY, COUNTY ASSOCIATIONS	Webb, brings us the personal resilience the end of this cour Understand the Be more aware Think positively	and leading authority on resilience and behavioural agility, Liggy e core principles and practical advice needed to build our via positivity and the ability to successfully deal with change. By se, you should be able to: e fundamental principles of personal resilience of the benefits of being open and receptive to change v and view challenges more optimistically responsibility and commit to positive action
An introduction to behavioural agility Civility & Respect IN COLABORATION WITH SLCC. NAAL, CAVAL, COUNTY ASSOCIATIONS	Best-selling author and leading authority on resilience and behavioural agility, Liggy Webb, shows us how to reduce unhealthy stress and lighten our loads by adopting a growth mindset and embracing change. By the end of this course, you should be able to: • Adopt a growth mindset and explore your potential • Understand how to positively embrace change as an essential evolution for personal success • Let go of unhelpful thinking and learn to manage uncertainty and complexity • Tap into your dynamic capability and be bolder	
Mental health awareness Civility & Respect IN COLABORATION WITH SLCC. INALC. OWW. COLAITY ASSOCIATIONS	highlight the issues equipped with prac	n developed by healthcare training experts, Espirita. It seeks to related to mental health disorders and ensure that learners are tical knowledge on how to recognise, manage and support those mental health—which could include themselves.

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LALC Training Bulletin—November 2025



After each training session you will be sent an email asking you to complete a short feedback form (**CLICK ON THE FEEDBACK LINK**). Please take the time to complete this. Without your feedback, we cannot assess the effectiveness of the training we provide.

If you're looking for training not currently on our schedule, please let us know.

The LALC Annual Training Scheme (ATS): 1st April 2025—31st March 2026

CORE training is included in the ATS. This covers essential training that is common to all councils. Light refreshments e.g. tea/coffee are provided. Member councils will be invoiced £13.00 plus VAT per delegate to cover lunch for full day (in-person) events.

Councils who are not members of the ATS can still attend but additional charges apply (as per non-core training below).

NON-CORE training is not included in the ATS and an additional charge of £35 plus VAT per delegate for any morning/afternoon/evening session (including refreshments) will apply. There will be a charge of £78 plus VAT per delegate for an all-day in person event (including lunch and refreshments). An all-day remote session will be charged at £65 plus VAT.

Non-core charges apply to ATS and non-ATS members.

Please note that ATS charges are in addition to the LALC annual membership fees.

Bookings

Bookings should be made by the Clerk via the online portal, unless otherwise specified. When booking via the portal, **please ensure that delegate email addresses are correct**, otherwise they will not receive joining instructions. For those courses specifying 'contact LALC', email enquiries@lalc.co.uk.
*Please notify us if a delegate has specific dietary, learning or access requirements when booking.

Cancellations

- For part day courses please ensure we receive cancellations at least 48 hours in advance
- For full day events please ensure we receive cancellations at least 5 working days in advance, as we need to pre-order and pay for lunches

Due to persistent non-attendance at booked events, it is unfortunate that LALC have had to amend the way we impose our cancellation fees. All members are charged 50% of the training cost when insufficient notice is received (as above) for non-attendance at training events. No shows will be charged at 100% of the course fee. All charges are regardless of whether the council is a member of the ATS or not.

Contact us

Office: 01673 866596 Mobile 1: (Katrina) 07422 963475 Mobile 2: (Andrew) 07549 019842